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## 5.5 Conclusion

It is conclusive that South African law is now decisive through the decision of the Constitutional Court in *Sidumo & Another, supra*, that the fairness of a dismissal must be determined by a court based upon its own moral or value judgment on a combination of findings of fact and opinion. The Constitutional Court had furthermore put an end to the misconceived idea that there must be deference towards the sanction imposed by the employer, by stating that this principle is not prescribed in the LRA. To the contrary, the Constitutional Court rightfully concluded that fairness demanded that there must be a balance between the interests of the employee and the employer. The latter approach is consistent with the South African Constitution, the LRA and International Law.

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<sup>410</sup> at page 46, paragraph [55]

<sup>411</sup> Constitution of the Republic of South Africa, Act 108 of 1996

<sup>412</sup> 2009 (3) SA 493 ( SCA) at paragraphs [24] & [25]



## Chapter 6

### Conclusion

In conclusion, it is apparent from the content of this thesis, that South African labour history in relation to the appropriate test for determining the fairness of a dismissal for misconduct, had been marred by periods of inconsistency. As sketched, it appears that jurists had mistakenly imported rulings of English law, when determining unfair labour practices in terms of the Labour Relations Act 28 of 1956.

As indicated by the Constitutional Court in *Sidumo and Another v Rustenburg Platinum Mines Ltd and Others*<sup>413</sup>, the reasonable employer test has its origins from section 57(3) of England's Employment Protection (Consolidation) Act of 1978, and notably remarked that the provisions of that section is different from the provisions of the Labour Relations Act, related to the determination of the fairness of dismissals. This statement in itself, confirms that jurists had from the very beginning misinterpreted the actual provisions of the Labour Relations Statutes (old and new LRA).

As had been illustrated throughout this thesis, there had been two distinct schools of thought, in relation to the test and the approach to be adopted when determining the fairness of dismissals for misconduct. In terms of the 'own opinion' approach the commissioner, arbitrator or the court had the discretion to express its own view based upon value judgments on the fairness of the dismissal, whereas, in terms of alternative approach or test, namely the reasonable employer test ('defer to the employer' approach), the commissioner had to defer to the decision of the employer, unless the dismissal is unfair to the extent that no reasonable employer would impose it, or it is so excessive that it would shock one's sense of fairness, then only may the commissioner interfere with the sanction imposed by the employer.

As a result of these conflictual approaches, the courts had during the old LRA and the new LRA, been inconsistent with the test in determining the fairness of dismissals. This had occurred, as illustrated, even when the highest court at the time of the old LRA, namely the

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<sup>413</sup> 2008 (2) SA 24 at paragraph [68]

Appellate Division<sup>414</sup>, held that fairness must be determined by a court on the basis of its moral judgment. As outlined in Chapter 3, there is a considerable line of authority, which had followed the approach adopted by the Appellate Division in *Perkor* and *Vetsak, supra*, under the old LRA. Despite these rulings by the highest court at the time, the LAC in *Nampak Corrugated Wadeville v Khoza*<sup>415</sup> and *County Fair Foods (Pty) Ltd v CCMA*<sup>416</sup> adopted the reasonable employer test ( ' defer to the employer' approach). These judgments were pronounced, even though the Appellate division ruled that fairness entailed balancing the interests of both the employer and the employee, with the ruling of an equitable approach in testing the fairness of a dismissal for misconduct. This had culminated to the LAC in *Toyota SA Motors (Pty) Ltd v Radebe & Others*<sup>417</sup> asserting that the reasonable employer test is not part of our law, and admittedly held that the LAC had made a palpable mistake in adopting the reasonable employer test.

As outlined in the thesis, mainly under Chapter 5, the debate reached the Constitutional Court in *NEHAWU v UCT*<sup>418</sup>, where the Constitutional Court confirmed that fairness entailed a value judgment, as had been previously ruled. It furthermore outlined that in order to put content to the meaning of section 23(1) of the Constitution, the courts must take cognizance of past jurisprudence and International Law. As had been, illustrated in Chapter 4 of this thesis, the 'own opinion' approach is consistent with the South African Constitution.

Despite the Constitutional Court rulings in *NEHAWU v UCT, supra*, the SCA in *Rustenburg Platinum Mines Ltd vs Commission for Conciliation, Mediation and Arbitration*<sup>419</sup>, reintroduced the reasonable employer test ( ' defer to the employer' approach) into South African law. Having had a dissenting history, marred with inconsistency and confusion, it was fortunate that the debate relating to the test for dismissals reached the Constitutional Court in *Sidumo and Another v Rustenburg Platinum Mines Ltd and Others*<sup>420</sup> to put to rest this history of disparity.

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<sup>414</sup> Media Workers Association of South Africa and Others v Press Corporation of South Africa Ltd ( hereinafter referred to as 'Pekor') 1992 (4) SA 791 AD at page 798 & 800; Numsa v Vetsak Co-operative Ltd & others ( herein after referred to as Vetsak) (1996) 17 ILJ 455 (A) at page 589

<sup>415</sup> (1999) 20 ILJ 578 ( LAC) at paragraphs [33] –[35]

<sup>416</sup> (1999) 11 BLLR 1117 (LAC) at paragraph [28]-[31]

<sup>417</sup> (2000) 21 ILJ 340 (LAC) at paragraph [50]

<sup>418</sup> National Education Health and Allied Workers Union v UCT 2003 (3) SA 1 CC

<sup>419</sup> 2007 (1) SA 576 (SCA)

<sup>420</sup> 2008 (2) SA 24

At the outset, the Constitutional Court held that the deferential approach as suggested by the SCA is not prescribed and rooted in the Constitution. The Constitutional Court, with concurrence quoted *Perskor, supra*, where it was held that the fairness of dismissals had to be determined by passing a moral judgment by a court, hence the court is called upon as an independent adjudicator to determine fairness.<sup>421</sup> In relation to the principle of fairness, the Constitutional Court held that fairness entailed fairness to both the employee and the employer.<sup>422</sup> It furthermore held that the reasonable employer test (‘defer to the employer’ approach), as had been adopted by the SCA, did not manifest fairness in the sense of balancing the interests of both the employer and the employee.<sup>423</sup> It furthermore concluded that neither the LRA nor the Constitution afforded any preferential status to the employer’s view, thereby further refuting the reasonable employer test (‘defer to the employer’ approach).<sup>424</sup>

As had been reflected in Chapter 5, the courts have applied and adopted the rulings of the Constitutional Court in *Sidumo and Another, supra*. The decision of the Constitutional Court in *Sidumo and Another v Rustenburg Platinum Mines Ltd and Others, supra*, has further illustrated that the tenets of our Constitution is based upon the principles of fairness and equity and has required that there be a balance between the interests of both, employers and employees, when determining the fairness of dismissals based upon misconduct.

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<sup>421</sup> At paragraph [63]

<sup>422</sup> At paragraph [64]-[65]

<sup>423</sup> At paragraph [68]

<sup>424</sup> At paragraph [74]

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